

pmbok guide 7th edition

PMBOK Guide 7th Edition: A Modern Approach to Project Management

pmbok guide 7th edition marks a significant evolution in the world of project management. For decades, the Project Management Institute's (PMI) PMBOK Guide has been the go-to resource for professionals seeking to understand best practices and standards in managing projects effectively. However, with the rapidly changing landscape of work and increasing complexity in projects, the 7th edition brings a fresh perspective, focusing on principles and outcomes rather than prescriptive processes.

If you're familiar with previous editions, you know that the PMBOK Guide traditionally emphasized process groups and knowledge areas. The latest edition shifts gears, embracing a more flexible, value-driven approach that aligns well with modern project delivery methods, including agile and hybrid frameworks. In this article, we'll dive deep into what makes the PMBOK Guide 7th Edition a game-changer, explore its key components, and understand how it can be applied in today's dynamic project environments.

Understanding the Shift in the PMBOK Guide 7th Edition

The PMBOK Guide 7th Edition represents a fundamental change in how PMI approaches project management standards. Instead of focusing solely on processes, it encourages project managers to think about outcomes and principles that steer decision-making throughout a project's lifecycle.

From Processes to Principles

Previous editions of the PMBOK Guide were organized around 49 processes grouped into five process groups and ten knowledge areas. While this structure was incredibly useful for guiding project managers through specific steps, it sometimes felt rigid or overly prescriptive, particularly in fast-paced or complex projects.

The 7th edition introduces 12 project management principles that act as guiding philosophies. These principles encourage adaptability and focus on delivering value. They include concepts like stewardship, stakeholder engagement, team collaboration, and systems thinking. By emphasizing principles, PMI allows project managers to tailor their approaches based on the context and unique needs of each project.

Value Delivery System

Another cornerstone of the PMBOK Guide 7th Edition is the concept of the Value Delivery System. This framework highlights the importance of outcomes and benefits rather than outputs alone. It recognizes that project success isn't just about completing deliverables but delivering real value to

stakeholders and organizations.

The Value Delivery System integrates various components such as organizational governance, project performance domains, and tailoring considerations, all working together to maximize value.

Key Components of the PMBOK Guide 7th Edition

To truly grasp the essence of the 7th edition, it helps to break down its main elements and understand how they work in harmony.

1. Project Performance Domains

Replacing the traditional knowledge areas, the PMBOK Guide 7th Edition introduces eight performance domains that focus on areas critical to project success. These domains include:

- **Stakeholder** – Engaging and managing expectations of those impacted by the project.
- **Team** – Building and supporting a cohesive, motivated project team.
- **Development Approach and Life Cycle** – Selecting and adapting methodologies suited to the project's needs (e.g., predictive, agile, hybrid).
- **Planning** – Defining how work will be executed and monitored.
- **Project Work** – Managing the work involved in delivering project outcomes.
- **Delivery** – Ensuring the project delivers the intended benefits and meets quality standards.
- **Measurement** – Tracking progress and making data-driven decisions.
- **Uncertainty** – Identifying and managing risks and opportunities.

These domains provide a holistic view of project management, allowing practitioners to focus on comprehensive performance factors rather than isolated processes.

2. Tailoring and Models, Methods, and Artifacts

One of the most empowering aspects of the new edition is its focus on tailoring. Instead of a one-size-fits-all methodology, project managers are encouraged to select and adapt tools, techniques, and processes that fit their project's context.

The guide also presents a broad range of models, methods, and artifacts that can be used to support

project work. These include agile frameworks, earned value management, stakeholder analysis tools, and more. This diversity supports a flexible, hybrid approach that accommodates different industries and project types.

3. Systems Thinking and Complexity

The PMBOK Guide 7th Edition acknowledges the complexity inherent in modern projects and the need to view projects as systems within larger organizational and environmental contexts. This approach encourages understanding interdependencies, feedback loops, and emergent behaviors, which helps in managing uncertainty and adapting strategies dynamically.

How the PMBOK Guide 7th Edition Supports Agile and Hybrid Methodologies

In today's project environments, agile methods like Scrum, Kanban, and hybrid approaches are increasingly popular. The PMBOK Guide 7th Edition recognizes this reality and integrates these methodologies into its framework rather than treating them as separate or competing approaches.

Embracing Agility

The 7th edition's emphasis on outcomes and principles aligns naturally with agile's focus on flexibility, customer collaboration, and iterative delivery. It encourages project managers to select development approaches and life cycles that fit their projects, whether fully predictive, fully agile, or somewhere in between.

This flexibility empowers teams to respond to change quickly and continuously deliver value throughout project execution. The guide also includes guidance on how to integrate agile practices with traditional project management, ensuring stakeholders' needs are met efficiently.

Hybrid Project Management

Many organizations find hybrid approaches—combining predictive and agile methods—effective in balancing structure and adaptability. The PMBOK Guide 7th Edition supports this by allowing project managers to tailor processes and tools based on project complexity, risk, and stakeholder expectations.

This tailored approach helps teams optimize their workflows and communication, resulting in improved project outcomes across diverse industries.

Practical Tips for Applying PMBOK Guide 7th Edition in Your Projects

Adopting the PMBOK Guide 7th Edition doesn't mean you have to overhaul your entire project management approach overnight. Here are some practical ways to incorporate its principles and frameworks effectively:

- **Start with Principles:** Review the 12 project management principles and reflect on how they can guide your decision-making and leadership style.
- **Assess Your Context:** Analyze the uniqueness of your project, including complexity, stakeholder needs, and organizational culture to tailor your approach.
- **Focus on Outcomes:** Shift conversations from tasks and deliverables to value and benefits, ensuring everyone understands the "why" behind the work.
- **Leverage Performance Domains:** Use the eight domains as a checklist to ensure balanced attention to all critical aspects of project performance.
- **Embrace Flexibility:** Don't hesitate to blend agile, predictive, or hybrid methods as needed, supported by the guide's models and tailoring guidance.
- **Engage Stakeholders Early and Often:** Effective stakeholder engagement remains a cornerstone of project success in the 7th edition.
- **Continuously Measure and Adapt:** Use measurement techniques to inform your decisions and be prepared to pivot strategies as new information emerges.

Why the PMBOK Guide 7th Edition Matters for Project Professionals

The release of the PMBOK Guide 7th Edition reflects a broader trend in the project management profession toward agility, adaptability, and value delivery. It recognizes that rigid adherence to processes is less important than understanding principles and outcomes in a complex, fast-changing environment.

For professionals, this new edition offers a more relevant and practical framework that supports diverse project types, industries, and delivery methods. Whether you're preparing for PMI certifications, leading a team, or managing complex stakeholder landscapes, the guide equips you with tools and mindsets that foster success.

Moreover, the 7th edition encourages lifelong learning and continuous improvement, inviting project managers to evolve alongside their projects and organizations.

The PMBOK Guide 7th Edition doesn't just update a manual; it redefines how we think about project management in the 21st century. Its emphasis on principles, value, and adaptability makes it a vital resource for anyone committed to delivering meaningful project outcomes.

Frequently Asked Questions

What is the PMBOK Guide 7th Edition?

The PMBOK Guide 7th Edition is the latest edition of the Project Management Body of Knowledge published by PMI, providing a principles-based approach to project management focusing on value delivery and performance domains rather than processes.

How does the PMBOK Guide 7th Edition differ from previous editions?

Unlike previous editions that were process-based, the 7th Edition emphasizes project management principles and performance domains, offering a more flexible and holistic framework adaptable to various project types and methodologies.

What are the key components of the PMBOK Guide 7th Edition?

The key components include 12 project management principles, 8 performance domains, and a system view of project delivery, supported by models, methods, and artifacts to guide practitioners.

Is the PMBOK Guide 7th Edition aligned with agile methodologies?

Yes, the 7th Edition embraces agility by integrating agile and hybrid approaches into its principles and performance domains, promoting adaptability and value-driven delivery.

Who should use the PMBOK Guide 7th Edition?

Project managers, program managers, and other project professionals seeking a contemporary, flexible framework to manage projects of all types and sizes will benefit from using the PMBOK Guide 7th Edition.

Does the PMBOK Guide 7th Edition replace the process groups and knowledge areas?

The 7th Edition shifts focus from the traditional process groups and knowledge areas to principles and performance domains but still acknowledges these concepts as part of the broader project management ecosystem.

How can I prepare for the PMP exam with the PMBOK Guide 7th Edition?

While the 7th Edition provides foundational principles, PMP exam preparation still requires studying the PMI Exam Content Outline and reference materials, as the exam includes content from multiple sources beyond the PMBOK Guide.

Additional Resources

****PMBOK Guide 7th Edition: A Comprehensive Review of the Latest Project Management Standard****

pmbok guide 7th edition represents a significant evolution in the Project Management Institute's (PMI) flagship standard for project management. Released in 2021, this edition marks a departure from the traditional process-based approach towards a principle-driven and performance-focused framework. For project managers, organizations, and professionals seeking to deepen their understanding of modern project management practices, the PMBOK Guide 7th Edition offers a fresh lens through which to view the discipline.

Understanding the Shift in PMBOK Guide 7th Edition

The PMBOK Guide has long served as a foundational resource for project managers worldwide. Previous editions centered heavily on detailed process groups and knowledge areas, offering prescriptive guidance on executing projects. However, the 7th edition introduces a paradigm shift by focusing on principles and value delivery rather than processes alone.

This change reflects the evolving nature of projects in a complex environment where adaptability, stakeholder engagement, and outcomes matter more than rigid adherence to process steps. The 7th edition acknowledges the diversity of project delivery methods, including predictive, agile, and hybrid approaches, emphasizing flexibility and contextual decision-making.

From Process Groups to Principles

One of the most notable changes in the PMBOK Guide 7th Edition is the transition from the traditional structure of five process groups and ten knowledge areas to a set of twelve principles that guide project management practice. These principles are designed to be universally applicable across industries, project types, and methodologies.

Some key principles include:

- Stewardship
- Team
- Stakeholders

- Value
- Systems Thinking
- Tailoring
- Quality
- Complexity
- Risk
- Adaptability and Resilience
- Change Management

This principles-based approach encourages project managers to apply judgment and tailor their practices to the specific needs of their projects rather than following a one-size-fits-all blueprint.

Core Components of the PMBOK Guide 7th Edition

Beyond the twelve principles, the PMBOK Guide 7th Edition introduces the concept of the Value Delivery System (VDS) and performance domains, which collectively aim to optimize the delivery of project outcomes.

Value Delivery System (VDS)

The VDS is a holistic framework that emphasizes delivering value to stakeholders. It integrates the project, program, portfolio, and organizational levels of work into a cohesive system, acknowledging that project success is inherently linked to organizational strategy and benefits realization.

Performance Domains

The guide identifies eight performance domains that represent areas of focus to achieve value:

1. Stakeholder
2. Team
3. Development Approach and Life Cycle
4. Planning

5. Project Work
6. Delivery
7. Measurement
8. Uncertainty

Each domain encompasses a range of activities and considerations that contribute to project effectiveness. For example, the Stakeholder domain underscores the importance of continuous engagement and communication, while the Uncertainty domain addresses risk and complexity management.

Comparing PMBOK Guide 7th Edition to Previous Editions

When contrasted with the 6th edition, the 7th edition is less prescriptive and more conceptual. The 6th edition provided detailed processes, inputs, tools, and outputs aligned to knowledge areas such as scope, time, cost, and quality management. This structure supported certification exams like the PMP (Project Management Professional) with clear, defined steps.

In contrast, the 7th edition is designed to complement other PMI standards and frameworks rather than replace them. It acts as a guiding philosophy, allowing for agile, waterfall, or hybrid implementations. While the 7th edition may initially seem less detailed, it offers broad applicability and encourages project managers to integrate diverse approaches.

Pros and Cons of the 7th Edition

- **Pros:**

- Flexible and adaptive to different project environments.
- Emphasizes value and outcomes over mere process compliance.
- Supports contemporary project management trends like agility and complexity management.
- Encourages holistic thinking via the Value Delivery System.

- **Cons:**

- Lacks detailed step-by-step processes which some practitioners rely on.

- May require supplemental resources for those preparing for PMI certifications.
- Transition may be challenging for organizations deeply embedded in process-heavy frameworks.

Implications for Certification and Professional Practice

As PMI updates its standards, professional certification exams, including the PMP, are also evolving to reflect these changes. The PMBOK Guide 7th Edition forms a conceptual foundation, but PMI supplements it with the "Agile Practice Guide" and other resources to cover specific techniques and methodologies.

For project managers, understanding the 7th edition is essential to staying current with industry standards and improving their strategic and adaptive skill sets. Organizations adopting the new guide can expect a more fluid approach to project governance, where tailoring and context-driven decision-making take center stage.

Integration with Agile and Hybrid Approaches

One of the most impactful aspects of the 7th edition is its explicit recognition of agile and hybrid methods. Unlike earlier editions, which treated agile primarily as a separate supplement, the 7th edition embeds agile principles within its core framework, encouraging seamless integration.

This approach responds to the increasing demand for agility in project delivery, where rapid change and iterative development require flexible governance and stakeholder collaboration.

The Future of Project Management Standards Post-PMBOK Guide 7th Edition

The PMBOK Guide 7th Edition signals an ongoing transformation in project management standards, moving towards value-centric, principle-based frameworks that accommodate complexity and change. PMI is expected to continue expanding this philosophy, providing more tools and frameworks to support diverse project environments.

As the profession matures, project managers will need to balance foundational knowledge with adaptive strategies and continuous learning. The 7th edition serves as a cornerstone for this evolution, positioning project management as a dynamic, integrated discipline focused on delivering measurable benefits.

In conclusion, the PMBOK Guide 7th Edition challenges traditional notions of project management by

prioritizing principles and outcomes over rigid processes. For practitioners willing to embrace this shift, it offers a more relevant and comprehensive way to manage projects in today's fast-paced and complex world.

Pmbok Guide 7th Edition

pmbok guide 7th edition: A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition and The Standard for Project Management (ENGLISH) Project Management Institute, 2021-07-01 PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide - Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide: Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); Provides an entire section devoted to tailoring the development approach and processes; Includes an expanded list of models, methods, and artifacts; Focuses on not just delivering project outputs but also enabling outcomes; and Integrates with PMIstandards+™ for information and standards application content based on project type, development approach, and industry sector.

pmbok guide 7th edition: Mastering the NEW PMI Certified Associate in Project Management (CAPM)® Exam (2023 Version) Klaus Nielsen, Giampaolo Marucci, Jean-Luc Favrot, 2024-04-08 Project Management Institute (PMI) is the leading professional association for project management, and the authority for a growing global community of millions of project professionals and individuals who use project management skills. PMI offers several certifications in the areas of project management, risk management, and other related areas. The Certified Associate in Project Management (CAPM®) is one credential offered by the Project Management Institute (PMI). The CAPM® is an entry-level certification for project practitioners. Designed for those with less project experience, the CAPM® is intended to demonstrate candidates' understanding of the fundamental knowledge, terminology, and processes of effective project management. This certification is a popular prerequisite that helps employers find the professionals most suited to fulfill specific roles in their organizations. Most study guides just explain the contents of the exam without providing tools to maximize learning. The authors, as authorized training partners with PMI, translate the new 2023 examination content outline into what exam takers need to do and know in preparation for the exam. It also provides them with exercises and prep questions as a quick and easy check to ensure they are on the right path in preparation for the exam, thus maximizing their chance of passing.

pmbok guide 7th edition: Global Standards 6th Edition Van Haren Publishing, 2025-05-23
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pmbok guide 7th edition: Global Standards and Publications Edition 2023 - 2024 Van Haren Publishing, 2023-02-05 Van Haren Publishing is the world's leading publisher in best practice, methods and standards within IT Management, Project Management, Enterprise Architecture and Business Management. We are the official publisher for some of the world's leading organizations and their frameworks including: BIAN, CATS, DID Foundation, Half Double Institute, Agile Consortium, IACCM, IAOP, IPMA, ISM, LSSA, Nederlandse AI Coalitie, PMI, The Open Group. This catalog will provide you with an overview of our learning solutions and training material but also gives you a quality summary on internationally relevant frameworks. Van Haren Publishing is an independent, worldwide recognized publisher, well known for our extensive professional network (authors, reviewers and accreditation bodies of standards), flexibility and years of experience. We make content available in hard copy and digital formats, designed to suit your personal preference (iPad, Kindle and online), available through over 2000 distribution partners (Amazon, Google Play, Managementboek and Bol.com, etc.).

pmbok guide 7th edition: Understanding Project Management, Third Edition Dave C. Barrett, 2024-11-26 Understanding Project Management, Third Edition presents a practical, real-world guide for aspiring and practicing project managers. The text follows an ongoing case study from inception to completion. The case guides students through the key aspects of a project, including its scope, quality, schedule, and budget, while also exploring the less tangible challenges that can often either derail a project or lead to its success. This well-updated new edition features expanded content on agile project management with a new scrum case study, exploration of hybrid project management techniques, and new content on the history of project management, working with remote and international project teams, and Earned Value Management. Understanding Project Management clearly presents key waterfall, agile, and hybrid project management concepts with examples to enhance learning. This practical guide is an invaluable resource for project management courses at colleges and universities in the US and Canada.

pmbok guide 7th edition: QuickStudy PMBOK Guide Quick Reference - for 7th Edition Aileen Ellis, Inc AME Group, Inc, 2023-05 DESCRIPTION] /DESCR

pmbok guide 7th edition: Leadership ReDefined Danilo Assmann, 2024-11-19 Endlich! Seit Deming und Drucker wissen wir, dass Organisationen für Kreativ- und Wissensarbeit anders gestaltet werden müssen. Doch die meisten Ansätze wirken wie Zuckerguss auf einem alten Kuchen: Die alten Strukturen bleiben, es wird nur ein wenig Deko darübergestreut. Das bringt nichts – und fühlt sich auch nicht gut an. Was wäre, wenn wir dieses Konzept wirklich konsequent zu Ende denken? Stellen Sie sich Organisationen vor, in denen jeder am Sonntagabend denkt: Wow, morgen ist Montag – endlich darf ich wieder zur Arbeit! Dazu braucht es keine großen Umwälzungen. Nur eine Erweiterungen und Verschiebung im Blickwinkel. Gesunde Veränderung lässt sich nicht erzwingen. Sie passiert fast von selbst, wenn wir beginnen, unsere Arbeitswelt mit neuen Augen zu sehen. Dieses Buch zeigt den Weg zu Organisationen, die begeistern, motivieren und den Arbeitsalltag zu einem echten Highlight machen. Entdecken Sie, wie schon kleine Veränderungen Großes bewirken können.

pmbok guide 7th edition: Building A Body Of Knowledge In Project Management In Developing Countries George Ofori, 2023-06-22 This book presents a state-of-the-art account of the recent developments and needs for project management in developing countries. It adds to the current state of knowledge on project management in general by capturing current trends, how they widen the content and scope of the field, and why there is a need for a specialist body of knowledge for developing countries. Eminent experts in this domain address the specific nature and demands of project management in developing countries, in the context of its scope and priorities, and discuss the relationships between this emerging field and established bodies of knowledge. The book also addresses the future of project management in developing countries and how this might influence

mainstream project management. This important book will be an essential reference for practitioners, students, researchers and policymakers engaged in how to improve the effectiveness and efficiency of project management in developing countries.

pmbok guide 7th edition: Motivation & Agilität in Teams Thomas Karl, 2025-03-19 Der Wandel der Gesellschaft, geopolitische Veränderungen, der Mangel an qualifizierten Arbeitskräften sowie eine aufkommende Rezession in Deutschland und die Digitalisierung rufen insbesondere in der Wirtschafts- und Arbeitswelt einen nie dagewesenen Veränderungsdruck hervor. Digitale Disruption erhöht die Veränderungsgeschwindigkeit darüber hinaus kontinuierlich, wodurch bewährte Geschäftsmodelle, Strukturen und Prozesse an ihre Grenzen stoßen. Agilität stellt einen Lösungsansatz dar, welcher in der Softwareentwicklung bereits zum neuen Standard geworden ist. Das Ziel der vorliegenden Arbeit ist es, die Auswirkungen von Agilität auf die Motivation und Zufriedenheit von Mitarbeitenden insbesondere im Kontext großer Organisationen zu untersuchen. Im Fokus stehen vor allem die Wirkungszusammenhänge und deren Bedingungen und Voraussetzungen. Denn die Vermutung liegt nahe, dass Motivation und Zufriedenheit von Mitarbeitenden ganz wesentlich von der Gestaltung des Einführungsprozesses und der Etablierung von Agilität abhängen. Die dahingehend aufgestellten Forschungsfragen werden im Rahmen einer branchenübergreifenden qualitativen Studie empirisch beantwortet.

pmbok guide 7th edition: Projektmanagement Marcus Schulz, 2024-07-29 Was bereits seit einigen Jahren von Verfechter:innen einer professionellen Projektarbeit vertreten wird, findet sich mittlerweile auch im Berufsalltag vieler Mitarbeiter:innen und Führungskräfte wieder: Arbeitsstrukturen sind projektlastiger geworden. Dadurch wird eine professionalisierte Projektmanagement-Kompetenz für den unternehmerischen Erfolg immer wichtiger. Entlang der fünf Projektmanagementphasen der DIN 69901:2009 und ergänzt durch das Kapitel der phasenübergreifenden Kompetenzen und agiler Methoden werden die Inhalte der modernisierten ICB 4.0 (gültig ab 01.01.2024) fachlich einwandfrei beschrieben und übersichtlich dargestellt. Diese Struktur inkl. eines durchgängigen Projektbeispiels gibt den Leser:innen nicht nur Orientierung, sondern auch die Gewissheit, den Prüfungsanforderungen der ICB 4.0 der IPMA zu entsprechen. Dieses Buch bereitet alle, die sich mit professionellem Projektmanagement befassen wollen, auf die aktuelle Praxis dieser Arbeitsweise vor.

pmbok guide 7th edition: Managing Projects Alec Waterworth, Carl Gavin, 2024-05-15 Managing Projects serves as a comprehensive guide to the practice of project management, offering insights and methodologies useful to both novices and seasoned practitioners. Each chapter is dedicated to a key component of project management, taking the reader through each stage involved in successful project delivery, from project initiation and planning to execution and closure. It also delves into the history of project management, acknowledging how the field has adapted to modern methods of working and the impact of this evolution on contemporary practices. The book aims to: Provide a clear and comprehensive understanding of project management principles, especially for those new to the field Examine various project management methodologies, including both traditional and modern approaches, to give readers a broad perspective Offer case studies and practical examples to demonstrate the application of project management principles in various scenarios Emphasise the importance of balancing technical skills with the socio-cultural dynamics and leadership that influence project success Suitable for professionals as well as postgraduate and executive education students, Managing Projects serves as an invaluable resource for anyone looking to deepen their knowledge in the field of project management.

pmbok guide 7th edition: Projektmanagement (IPMA®) Karen Dittmann, Konstantin Dirbanis, 2023-10-06 Das Buch enthält den kompletten Lernumfang für die Zertifizierung zum IPMA® Level D sowie des Basiszertifikats (GPM). Es bietet zahlreiche Beispiele, Vorlagen für Projektmanagement-Methoden und Praxistipps. Zudem möchte es die Freude an einer Projektleitung vermitteln, die – professionell durchgeführt – wohl einer der vielseitigsten und spannendsten Berufe ist, die man sich vorstellen kann Die IPMA® (International Project Management Association) definiert weltweit Standards für professionelles Projektmanagement. Die drei Kompetenzbereiche

des aktuellen Standards ICB4.0 (Individual Competence Baseline) Perspective (Kontext), People (Persönliches und Soziales) und Practice (Methoden und Technisches) stellen den Zertifizierungsrahmen für Projektleitende. Der kompetenzbasierte Ansatz der IPMA® ermöglicht den Transfer in die Praxis und geht über den reinen Wissen Erwerb anderer Zertifizierungen hinaus. So gelingt der Transfer in den Alltag der Projektleitung. Inhalte: Projektkontext: wie Projekte in Unternehmen eingebettet sind, welche rechtlichen Regelungen beachtet werden müssen, welche Rolle die Kultur eines Unternehmens bei der Projektdurchführung spielt Menschen im Projekt: persönliche und soziale Kompetenzen für Projektleitende, wie Projekte mit Menschen für Menschen gestaltet werden Methoden und Techniken: von der Anforderungsanalyse über die Leistungs-, Ressourcen-, Zeit- und Kostenplanung bis hin zum Projektcontrolling und Projektabschluss Alle Themen werden sowohl für klassisches (planbasiertes) als auch für agiles Projektmanagement erklärt Neu in der 2. Auflage: Modernisierter Standard der aktuell gültigen ICB 4 (gültig ab 01.01.2024) Thema agiles und hybrides Projektmanagement Durchgängiges Projektbeispiel als Hilfestellung zum Schreiben des Level D Reports

pmbok guide 7th edition: Government Can Deliver: A Practitioner's Guide to Improving Agency Effectiveness and Efficiency Richard A. Spires, 2023-06-20 Government Can Deliver presents a framework for government agency performance improvement designed to change an inefficient culture and drive operational excellence. It outlines how government leaders can drive such change, and most importantly, it presents a proven approach for creating an environment that will affect positive change. This framework, a set of practical attributes and implementable best practices tailored for government agencies, is based on real-world experiences in which government did deliver. There are examples in each chapter of agencies that implemented elements of this framework and the resulting impact on agencies' operational performance. And while mainly using examples from large federal government agencies, this book can aid those in all levels of government and differing agency sizes. In writing this book, Richard endeavored to create a practical guide on transforming government agencies that can benefit all readers—whether you have made government service your life, study government as an academician or student, or are simply a concerned citizen. After establishing the need for improved government operations, the book presents attributes and best practices for eight solution functions. When properly addressed, each of these functions can, individually and collectively, significantly improve an agency's performance. The examples and arguments can help agency leaders justify implementing the necessary attributes and best practices to improve their agency's performance. The final chapter provides recommendations on how a government agency can develop a transformation plan to incrementally implement the attributes and best practices for each of these eight functions. Richard has seen first-hand the amazing things government agencies can accomplish when they have experienced, capable leaders, adopt best practices tailored for government, and appropriately leverage technology to support improved operations. Change is hard, but through government leaders' and employees' efforts focused on implementing the right changes, agencies can significantly improve their operational performance. Under the right conditions, magic can and does happen.

pmbok guide 7th edition: Project Management Harold Kerzner, 2022-01-25 PROJECT MANAGEMENT THE NEWEST EDITION OF THE #1 PROJECT MANAGEMENT GUIDE FOR STUDENTS AND PROFESSIONALS In the newly revised 13th Edition of Project Management: A Systems Approach to Planning, Scheduling, and Controlling, project management pioneer, leader, and educator Dr. Harold Kerzner delivers a comprehensive and intuitive approach to project management. Widely known as the bestselling "bible" of project management, this book aligns with the concepts and standards outlined in PMI's latest A Guide to the Project Management Body of Knowledge, (PMBOK® Guide) and contains the detailed coverage of tools and methods used at all stages of a project. New content added to this 13th Edition includes project health checks, the continued growth of strategic project management, new business models, lean project management, artificial intelligence, and the use of new metrics and KPIs. Supplementary material for academic and corporate instructors, students, and practicing project managers can be found on the book's

companion website. A thorough introduction to project management concepts, like project success definition, the role of the project manager, working with executives, and project classification Comprehensive explorations of the evolution and growth of project management, organizational structures, staffing a project team, and management functions Practical discussions of communications management, conflicts, project planning, network scheduling techniques, and pricing and estimation In-depth examinations of cost control, metrics and KPIs, and risk, contract, and quality management Perfect for students and scholars of project management in business and engineering programs, Project Management: A Systems Approach to Planning, Scheduling, and Controlling will also earn a place in the libraries of anyone studying for the PMP® exam, as well as practicing project managers, project consultants, and trainers.

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