

press ganey patient satisfaction survey questions

****Understanding Press Ganey Patient Satisfaction Survey Questions****

press ganey patient satisfaction survey questions play a crucial role in the healthcare industry, serving as a vital tool for measuring patient experience and overall satisfaction. These surveys help healthcare providers gain insightful feedback, improve service quality, and ultimately enhance patient outcomes. If you're a healthcare professional, administrator, or simply interested in how patient feedback influences healthcare delivery, understanding the nature and structure of these questions is essential.

What Are Press Ganey Patient Satisfaction Survey Questions?

Press Ganey is a leading organization specializing in patient experience measurement. Their patient satisfaction survey questions are carefully designed to capture patients' perceptions across various aspects of their healthcare visits. Unlike generic surveys, Press Ganey's questionnaires focus on specific service areas such as communication with doctors, nursing care, facility environment, and discharge instructions.

The goal is to provide actionable data that healthcare facilities can use to identify strengths and weaknesses. These insights are often linked to quality improvement initiatives, staff training, and patient-centered care strategies.

Key Categories Covered in Press Ganey Surveys

Press Ganey patient satisfaction survey questions are organized into several broad categories that collectively paint a detailed picture of the patient experience. Understanding these categories can help healthcare teams focus on what matters most to patients.

Communication and Interaction

One of the most critical aspects assessed is communication—how well healthcare providers listen, explain medical conditions, and respond to patient concerns. Typical questions might include:

- How often did nurses listen carefully to you?
- Did doctors explain things in a way you could understand?
- Were your questions answered satisfactorily?

Effective communication often correlates strongly with patient satisfaction, making these questions a cornerstone of the survey.

Care and Treatment

Patients want to feel that their care is competent and compassionate. Press Ganey questions in this area evaluate the thoroughness and empathy shown by medical staff, as well as the timeliness of care delivery. For instance:

- How well did the staff manage your pain?
- Were you involved in decisions about your treatment?
- Did you feel respected and cared for throughout your stay?

Environment and Comfort

The physical environment can significantly impact patient satisfaction. Questions about cleanliness, noise levels, and comfort of facilities are common, such as:

- How clean was your room and bathroom?
- Was the hospital environment quiet and conducive to rest?
- Was the food quality satisfactory?

These questions help institutions maintain a healing environment that supports recovery.

Discharge and Follow-Up Instructions

Receiving clear instructions after leaving the hospital is vital for continued care. Press Ganey queries often probe:

- Were discharge instructions clear and easy to understand?
- Did staff explain medication usage and follow-up appointments?
- Did you feel confident managing your care at home after discharge?

How Press Ganey Patient Satisfaction Survey Questions Are

Structured

These surveys typically use a combination of multiple-choice questions, Likert scales (e.g., rating from “never” to “always” or “poor” to “excellent”), and open-ended questions that allow patients to provide detailed feedback. This mixed format helps capture both quantitative data and qualitative insights.

The Rating Scale Approach

Most questions ask patients to rate their experience on a scale, which makes it easier to analyze trends and benchmark performance. For example, a question might be:

- “How often did the staff explain things in a way you could understand?” with options ranging from “Never” to “Always.”

Aggregated data from these scales enable healthcare providers to monitor progress over time and compare against national standards.

Open-Ended Feedback

While rating scales provide measurable data, open-ended questions give patients a voice to elaborate on their experiences. Comments sections often reveal nuances that numbers alone miss, such as specific instances of exceptional care or areas needing improvement.

Why These Survey Questions Matter for Healthcare Providers

Press Ganey patient satisfaction survey questions are more than just routine checklists—they are powerful tools for enhancing healthcare quality. Here’s why they matter so much:

Driving Quality Improvement

Data collected from these surveys help hospitals and clinics identify problem areas, whether it’s communication gaps, delays in care, or facility issues. This feedback guides targeted interventions and resource allocation to improve patient outcomes.

Enhancing Patient-Centered Care

By focusing on patient perceptions, healthcare providers can tailor services to meet patient needs better. Understanding what patients value—be it empathy, clear explanations, or comfort—enables more personalized and respectful care.

Meeting Regulatory and Accreditation Standards

Many healthcare regulatory bodies and accreditation organizations consider patient satisfaction scores as part of their assessment criteria. High scores can influence funding, reputation, and overall compliance.

Boosting Staff Morale and Accountability

Survey results often highlight areas where staff excel or need support. Recognizing positive feedback can boost morale, while constructive criticism encourages professional development and accountability.

Tips for Healthcare Providers to Optimize Press Ganey Survey Responses

Improving patient satisfaction scores starts long before the survey is even distributed. Here are some practical tips to encourage positive responses and meaningful feedback:

- **Set Clear Expectations:** Inform patients about the survey and its importance, encouraging honest and thoughtful participation.
- **Train Staff on Communication:** Emphasize empathy, active listening, and clear explanations to enhance patient interactions.
- **Address Environment Factors:** Regularly check cleanliness, noise levels, and comfort to create a healing atmosphere.
- **Follow Up on Feedback:** Show patients that their input leads to real changes, which can boost future engagement.
- **Use Technology:** Implement digital tools to streamline survey distribution and data analysis.

Understanding Patient Perspective Through Survey Questions

Every question in the Press Ganey survey is crafted to understand the patient's journey from multiple angles. For example, questions about wait times reveal frustration points, while those about staff demeanor capture emotional experiences. Recognizing this holistic approach can help healthcare teams see beyond clinical outcomes and appreciate the full spectrum of patient needs.

Improving Specific Areas Based on Survey Insights

If survey questions indicate that patients feel rushed during consultations, providers can adjust scheduling practices. If discharge instructions are unclear, developing standardized communication protocols can help. Each question serves as a diagnostic tool, guiding improvements that resonate with patients.

The Impact of Press Ganey Survey Questions on Healthcare Trends

Over time, aggregated data from Press Ganey surveys has influenced broader healthcare trends, such as the move toward value-based care and patient-centered medical homes. By highlighting patient priorities, these questions encourage a shift from volume-driven to quality-driven healthcare systems.

Hospitals with consistently high satisfaction scores often report better clinical outcomes, reduced readmission rates, and stronger community trust. Therefore, the role of these survey questions extends beyond immediate feedback—they shape the future of healthcare delivery.

Understanding and leveraging press ganey patient satisfaction survey questions is essential for anyone invested in healthcare excellence. These surveys provide a window into the patient experience, offering guidance on how to deliver care that is not only clinically effective but also compassionate and responsive. With thoughtful analysis and action, healthcare providers can transform feedback into meaningful improvements that benefit both patients and staff alike.

Frequently Asked Questions

What is the purpose of the Press Ganey patient satisfaction survey?

The Press Ganey patient satisfaction survey is designed to measure patients' experiences and satisfaction with healthcare services, helping providers improve quality of care and patient outcomes.

What types of questions are included in the Press Ganey patient satisfaction survey?

The survey typically includes questions about communication with doctors and nurses, responsiveness of hospital staff, cleanliness and quietness of the environment, pain management, and overall rating of the hospital or care experience.

How can healthcare providers use Press Ganey patient satisfaction survey results?

Healthcare providers use the survey results to identify areas of strength and opportunities for improvement, enhance patient care protocols, improve staff performance, and increase overall patient satisfaction and loyalty.

Are Press Ganey patient satisfaction survey questions standardized or customizable?

Press Ganey offers both standardized core survey questions and customizable options, allowing healthcare organizations to tailor the survey to their specific needs while maintaining benchmarks for comparison.

How often are patients typically asked to complete the Press Ganey patient satisfaction survey?

Patients are usually invited to complete the survey shortly after their healthcare encounter, such as after a hospital stay or outpatient visit, often within a few days to ensure accurate recall of their experience.

Additional Resources

Press Ganey Patient Satisfaction Survey Questions: An In-Depth Analysis of Their Role in Healthcare Quality Improvement

press ganey patient satisfaction survey questions are an integral component of healthcare providers' efforts to measure and enhance patient experience. These surveys, designed and administered by Press Ganey

Associates, Inc., have become a widely recognized tool in the healthcare industry to quantify patient satisfaction and gather actionable insights. Understanding the structure, content, and implications of Press Ganey survey questions is essential for healthcare administrators, clinicians, and quality improvement teams aiming to elevate the standard of care.

The Purpose and Importance of Press Ganey Patient Satisfaction Survey Questions

Patient satisfaction surveys serve as a critical feedback loop in modern healthcare. Press Ganey's surveys specifically target the patient's perspective, capturing firsthand accounts of their interactions with healthcare providers, staff, and the facility environment. The survey questions are crafted to assess multiple dimensions of patient experience, including communication with doctors and nurses, responsiveness of hospital staff, pain management, cleanliness, and overall hospital environment.

Press Ganey patient satisfaction survey questions help healthcare organizations benchmark performance, identify gaps in service delivery, and implement patient-centered improvements. Given the increasing emphasis on value-based care models, these surveys also influence reimbursement rates, public reporting, and hospital rankings. As such, the precision and design of the questions themselves are crucial, as they directly impact the quality of data collected.

Core Categories Covered by Press Ganey Survey Questions

The survey questions typically fall into several key categories that cover the continuum of patient care:

- **Communication with Healthcare Providers:** Questions target how well doctors and nurses explain medical conditions, treatments, and medications.
- **Staff Responsiveness:** This includes the timeliness and helpfulness of hospital staff when patients request assistance.
- **Pain Management:** Patients are asked about the effectiveness of pain control during their stay.
- **Hospital Environment:** Cleanliness, noise levels, and comfort are assessed through specific questions.
- **Discharge Information:** Clarity of instructions and preparation for home care are evaluated.
- **Overall Experience:** Patients rate their general satisfaction and likelihood to recommend the facility to others.

Each of these categories is supported by multiple, targeted questions that use a Likert scale format (e.g., “always,” “usually,” “sometimes,” “never”) to quantify responses.

Examining the Structure and Style of Press Ganey Survey Questions

The design of Press Ganey patient satisfaction survey questions reflects a balance between standardization and depth. The surveys are structured to be comprehensive yet concise, aiming to maximize response rates without overwhelming patients. Questions are phrased in clear, patient-friendly language to minimize confusion and bias.

One distinctive feature is the focus on specific, actionable areas rather than broad generalities. For instance, instead of asking if the patient was “satisfied,” questions probe whether nurses “treated you with courtesy and respect” or if doctors “listened carefully.” This specificity helps healthcare providers pinpoint exact areas for improvement.

Additionally, the surveys often include demographic questions and optional comment sections, providing qualitative insights to complement quantitative data. This mixed-methods approach enriches the analysis and supports more nuanced patient satisfaction strategies.

Comparisons with Other Patient Satisfaction Surveys

While Press Ganey surveys are among the most widely used tools, they exist alongside other instruments such as the Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) survey, CAHPS Clinician & Group Surveys, and internal hospital-developed questionnaires. Compared to HCAHPS, which is a mandated federal survey with a fixed set of questions, Press Ganey offers more flexibility and customization options for healthcare organizations.

Press Ganey’s proprietary methodology allows for benchmarking against a broad database of hospitals and clinics, offering comparative insights that some other surveys may lack. However, critics sometimes point out that Press Ganey’s reliance on voluntary patient participation can introduce selection bias, potentially skewing results toward more positive experiences.

Analyzing the Impact of Press Ganey Survey Questions on

Healthcare Outcomes

Press Ganey patient satisfaction survey questions play a pivotal role not only in measuring patient experience but also in driving quality improvement initiatives. Healthcare organizations analyze survey results to identify trends, strengths, and weaknesses at both departmental and organizational levels.

For example, if survey data indicate low scores in nurse communication, targeted training programs may be implemented. If patients report dissatisfaction with pain management, clinical protocols can be reviewed and adjusted. Over time, these iterative improvements contribute to better patient outcomes, increased staff engagement, and enhanced reputation.

Moreover, many healthcare payers and government programs incorporate patient satisfaction metrics from Press Ganey surveys into reimbursement models such as Medicare's Value-Based Purchasing program. This financial incentive further underscores the importance of well-crafted survey questions that accurately capture the patient voice.

Pros and Cons of Press Ganey Patient Satisfaction Survey Questions

- **Pros:**

- Comprehensive coverage of patient experience dimensions
- Standardized yet customizable to specific healthcare settings
- Actionable insights that guide quality improvement efforts
- Benchmarking capabilities against national and regional data
- Strong reputation and widespread adoption in the healthcare industry

- **Cons:**

- Potential for response bias due to voluntary participation
- Cost and resource requirements for survey administration and analysis
- May not fully capture the experiences of non-English speaking or vulnerable populations

- Length of survey can sometimes reduce completion rates

Future Trends and Innovations in Patient Satisfaction Survey Questions

As healthcare continues to evolve with technological advances and changing patient expectations, Press Ganey is also adapting its survey instruments. Emerging trends include the integration of digital platforms for real-time feedback collection, use of natural language processing to analyze open-ended responses, and tailoring questions to specific patient populations and care settings.

There is also a growing emphasis on measuring patient engagement and shared decision-making, which requires new types of survey questions that go beyond traditional satisfaction metrics. Furthermore, incorporating social determinants of health and equity-focused questions may provide a more holistic understanding of patient experience disparities.

By continuously refining their patient satisfaction survey questions, Press Ganey aims to remain at the forefront of patient-centered care measurement, helping healthcare providers deliver care that is not only clinically effective but also compassionate and responsive.

Press Ganey patient satisfaction survey questions represent a vital tool in the ongoing quest to improve healthcare quality. Through meticulous design, comprehensive coverage, and actionable insights, these questions help illuminate the patient experience, guiding providers toward more effective, empathetic care delivery.

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Thamer Ahmed Hamdan, Saad Jumaah Abdulsalam, 2020-09-30 Hopefully all colleagues in spinal practice, realize, how difficult to achieve perfection in spinal practice, this is related to the varieties of treatment, the complexities of the spinal pathology, and the difference in opinion about even one pathology. Probably as important as the treatment is achieving patient satisfaction, I think almost all spinal surgeons are happy with this conclusion. So the motive behind writing this book is to keep our dear colleagues fully aware of this vital issue, we have to work hard to achieve satisfaction even before cure.

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press ganey patient satisfaction survey questions: Real Stories of Nursing Research Mary Maureen Kirkpatrick McLaughlin, Sally Bulla, 2010-10-25 Real Stories of Nursing Research: The Quest for Magnet Recognition demonstrates how direct care nurses in clinical settings can overcome their fear and conduct nursing research studies that impact and improve patient care. Highlighting research in Magnet-designated hospitals located in all types of settings, this reference includes studies that have used quantitative, qualitative, and mixed-method designs. This text takes real nurses stories and their research abstracts and shows that staff nurses really can do research. Including helpful hints from experts like librarians, statisticians, and IRB reviewers who show the reader how to make the research journey smoother, Real Stories of Nursing Research addresses overcoming fears of research and is an essential text for any nurse or hospital seeking magnet status.

press ganey patient satisfaction survey questions: The SAGES Manual of Quality, Outcomes and Patient Safety John R. Romanelli, Jonathan M. Dort, Rebecca B. Kowalski, Prashant Sinha, 2022-06-06 In this thoroughly revised second edition of the frequently downloaded manual, The SAGES Manual of Quality, Outcomes, and Patient Safety. A panel of experts update and expand their survey of the many factors that influence quality in the world of surgery, surgical outcomes, and threats to patient safety. Among the highlights include a section devoted to threats to quality and outcomes and safety, such as surgeon wellness and burnout, disruptive behavior, second victims, the surgeon with declining skills, and maintaining quality in the setting of a crisis. Another all-new section focuses on surgical controversies, such as whether or not to use robotic surgical technology and whether or not it influences surgical outcomes; whether or not routine cholangiography reduces the common bile duct injury rate; whether or not having a consistent operating room team influences surgical outcomes, and whether a conflict of interest truly influences surgical quality. Further, this manual updates chapters on surgical simulation, teamwork and team training, teleproctoring, mentoring, and error analysis. State-of-the-art and readily accessible, The SAGES Manual of Quality, Outcomes, and Patient Safety, Second Edition will offer physicians strategies to maintain surgical quality in a rapidly changing practice environment the tools they require to succeed.

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Wirtschaftsfaktor dar. Die digitale Transformation und die sehr spezifischen Marktstrukturen der Gesundheitswirtschaft verlangen nach differenzierten Beratungsansätzen, die zugleich ein großes Beratungsfeld eröffnen und so das Wachstum und die Attraktivität von Unternehmensberatungen in diesem Segment stärken. Das Buch zeigt Themenfelder und Erfolgsfaktoren bei Beratungsprojekten auf. Dabei wird der Ansatz der Komplementärberatung in den Mittelpunkt gestellt, um den vielfältigen Change-Anforderungen bei der digitalen Transformation im Gesundheitswesen ganzheitlich gerecht zu werden. Beratungsprojekte lassen sich in Meilensteine unterteilen, um Projektfortschritte zu dokumentieren. Durch Maßnahmen und den Einsatz von etablierten Methoden lassen sich festgelegte Ziele beim Beratungsgeschäft erreichen. Die Beiträge in diesem Buch präsentieren zahlreiche Umsetzungsbeispiele aus konkreten Beratungsprojekten in der Gesundheitsbranche, die Beratern, Geschäftsführern, Top-Managern und anderen Entscheidungsträgern praktische Hilfestellungen und Inspirationen bieten.

press ganey patient satisfaction survey questions: Introduction to Quality and Safety Education for Nurses Patricia Kelly Vana, Beth A. Vottero, Carolyn Christie-McAuliffe, 2014-03-14 This is the first undergraduate textbook to provide a comprehensive overview of essential knowledge, skill, and attitudes about safety in nursing practice. It reflects the six areas of nursing competencies as developed by the Quality and Safety Education Program for Nurses (QSEN) initiative, which are currently required content in undergraduate nursing programs. Using an inter-professional focus, the book addresses the fundamental knowledge required of entry-level nurses in each of the six QSEN areas: quality improvement, patient safety, teamwork and collaboration, evidence-based practice, informatics, and patient-centered care. The book includes all of the content required for nursing programs to be accredited by AACN or NLN. Contributors include nurse educators, faculty, researchers, administrators, case managers, quality improvement practitioners, and entrepreneurs of nursing as well as physicians and librarians from throughout the U.S. Readers will be privy to the unique perspectives of different health care partners who provide real life examples from an inter-professional team perspective. These include pharmacists, lawyers, physicians, librarians, quality improvement nurses, radiology technologists, nurse practitioners, hospital board members, patients, and others. Each chapter includes objectives, opening scenarios, case studies, critical thinking exercises, key terms, NCLEX-style questions, photos, tables, figures, web resources, recommendations for additional reading, and PowerPoint slides. An important feature of the book is the listing of QSEN competencies and the associated knowledge, skills, and attitudes (KSA) in the Appendix. Key Features: Comprises the only undergraduate text to address the six areas of requisite nursing competencies as developed by the QSEN initiative Provides a strong foundation for safe, evidence-based care Presents an inter-professional approach that reflects health care today Supports teaching with PowerPoint slides, critical thinking exercises, case studies, and rationales for review questions Includes objectives, critical thinking exercises, case studies, real world interviews, tables, figures, visuals, and suggested readings in each chapter

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areas, with content on Nursing Leadership and Patient Care Management infused throughout the chapters. The Third Edition also includes new chapters on Systems Thinking, Implementation Science, and Population Health. It includes an Instructor's manual and Powerpoints. New to the Third Edition: New Chapters: Chapter 3: Systems Thinking Chapter 13: Implementation Science Chapter 15: Population Health and the Role of Quality and Safety Incorporates new content based on The Future of 2020-2030 Report and the 2021 AACN Essentials Contains a Competency Crosswalk connecting each chapter's content to QSEN/AACN Competencies Key Features: Supports nursing schools to fulfill accreditation standards for Quality and Safety curricula Includes Clinical Judgment Activities, Case Studies, Interviews, NCLEX-Style Questions, Figures, Tables, Bibliography, Suggested Readings, and more to clarify content Designed to be used in a stand-alone Quality and Safety course, Leadership and Management Nursing course, or as a support for Nursing courses Provides instructor package with an unfolding case study with suggestions for assignments, questions and answers for case study and critical thinking exercises, PowerPoint slides, and more

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press ganey patient satisfaction survey questions: *Quality Measures* Deeb N. Salem, 2020-03-11 While the healthcare system continues to shift towards more emphasis on quality metrics, there remains a substantial gap between the expectations of healthcare policies and standards of hospital administrations vs. the realistic care provided by the average healthcare provider. This book offers the perspective of the healthcare provider and aims to fulfill the unmet need to educate other healthcare providers on recognizing quality measures and understanding how to achieve them to meet standards of quality care. This book covers the historical perspective of quality measures, the context of their existence, their utility, and the contemporary issues related to their use. Simultaneously, it critically addresses the quality of these quality metrics and presents the evidence available to date on the efficacy and the limitations of these quality measures. This text is all-inclusive and is organized into chapters that include the evolution of quality metrics in healthcare, the practical role of hospitals, as well as the practical role of individual healthcare providers in addressing quality metrics. The chapters also include assessment of quality metrics that

uniquely pertain to medical and surgical practices, as well as non-clinical quality metrics that specifically target undergraduate and graduate medical training. Finally, the book reflects on the use of contemporary quality metrics and their impact on outcomes, patient care, and public health and policy making. In these chapters, tables and illustrations, including algorithms, will be used to provide systematic approaches to common issues related to quality metrics. In addition, historical anecdotes and case presentations will be used to address pearls in contemporary practice of quality metrics. Quality Measures is the definitive reference on quality metrics in healthcare and is a valuable resource for healthcare providers, trainees, administrators and public health agencies.

press ganey patient satisfaction survey questions: Visionary Leadership In Healthcare

Holly Wei, Sara Horton-Deutsch, 2022-03-01 The world is constantly changing, and during a time of great challenges, our healthcare systems must evolve—moving beyond an illness narrative and toward one that focuses on health and healing. In doing so, our leadership styles must evolve as well. Visionary Leadership in Healthcare informs, expands, and empowers nurse leaders to envision and transform the current healthcare system using an evolved worldview to achieve a global, life-sustaining perspective. Authors and skilled, experienced nurse leaders Holly Wei and Sara Horton-Deutsch model their call to move away from hierarchical leadership to more engaged, open, equitable, inclusive, authentic, and caring leadership styles. Table of Contents Chapter 1: The Evolution of Leadership Theories Chapter 2: Global Perspectives on the Evolution of Nursing Leadership Chapter 3: Transcending Leadership and Redefining Success Chapter 4: Developing Effective Nursing Leadership Skills and Capacity Chapter 5: Nurturing Healthy and Healing Work Environments Chapter 6: Leadership Roles in Promoting a Resilient Workforce Chapter 7: Leadership Roles in Mitigating Organizational Trauma Chapter 8: Nursing Leadership in Planetary and Environmental Health Chapter 9: Quantum Caring Leadership: A new Ontology into Practice Chapter 10: Caring Science Informed Leadership Chapter 11: Promoting Exceptional Patient Experience Through Compassionate Connected Care Chapter 12: Applying Complexity Science in Promoting Community and Population Health Chapter 13: Assembling a Unifying Force: Interprofessional Collaboration to Improve Healthcare Chapter 14: Leadership in Disaster Preparedness and Response Chapter 15: Nursing Leadership in the Global Health Context Chapter 16: Nursing Leadership in Promoting the Use of Evidence Chapter 17: Wisdom Leadership: A Developmental Journey Chapter 18: Diversity, Equity, and Inclusion in Nursing Education and Health Systems Chapter 19: Transforming Health Policy Chapter 20: Nursing Leadership in Social and Political Determinants of Health Chapter 21: Creating a Connected World: A Call to Ethics of Face and Belonging

press ganey patient satisfaction survey questions: Patient-Centered Healthcare

Eldo Frezza, 2019-08-22 Patient-centered care is a way of thinking and doing things that considers patients partners in the development of a healthcare plan designed to meet their specific needs. It involves knowledge of the individual as a person and integrates that knowledge into their plan of care. Patient-centered care is central to the discussion of healthcare at the insurance and hospital-level. The quality of the service is evaluated more deeply from all the healthcare components, including insurance payments. It is the start of a new client- and patient-centered healthcare, which is based on a profound respect for patients and the obligation to care for them in partnership with them. Healthcare has been lacking a strategy to teach patients how to take care of themselves as much as they possibly can. In countries with socialized healthcare, patients don't go to the emergency room unless it is necessary; they have a physician on call instead. This affords more personalized care and avoids patients getting lost in the hospital system. This book advocates the critical role of patients in the health system and the need to encourage healthy living. We need to educate patients on how to be more self-aware, giving them the tools to better understand what they need to do to achieve healthy lifestyles, and the protocols and policies to sustain a better life. Prevention has always been the pinnacle of medical care. It's time to highlight and share this approach with patients and involve them as active participants in their own healthcare. This is the method on which to build the new healthcare for the next century.

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